# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

### CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported) October 23, 2003 ALIGN TECHNOLOGY, INC. -----(Exact name of registrant as specified in its charter) Delaware 0-32259 94-3267295 - ------ 0-32235 (State or other jurisdiction (Commission File Number) (I.R.S. Employer Identification No.) ------881 Martin Avenue, Santa Clara, California (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code (408) 470-1000 Not applicable \_\_\_\_\_\_ (Former name or former address, if changed since last report)

#### ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

(c) Exhibits.

Exhibit No.	Description
99.1	Press Release, dated October 23, 2003, reporting the results of operations for Align Technology, Inc. for its third quarter ended September 30, 2003 (furnished and not filed herewith solely pursuant to Item 12).

## ITEM 12. Results of Operations and Financial Condition

On October 23, 2003, Align Technology, Inc. ("Align") is issuing a press release and holding a conference call regarding its financial results for the third quarter of fiscal 2003 ended September 30, 2003. A copy of the press release is furnished as Exhibit 99.1 to this Form 8-K. Align is making reference to non-GAAP financial information in both the press release and the conference call. A reconciliation of these non-GAAP financial measures to the comparable GAAP financial measures is contained in the attached press release.

The information contained herein and in the accompanying exhibit shall not be incorporated by reference into any filing of Align, whether made before of after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference to such filing. The information in this Form 8-K and the exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under Section 11 and 12(a)(2) of the Securities Act of 1933, as amended.

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: October 23, 2003 Align Technology, INC.

By: /s/ Eldon M. Bullington

-----

Eldon M. Bullington Vice President of Finance and Chief Financial Officer

## INDEX TO EXHIBITS

Exhibit No.	Description
99.1	Press Release, dated October 23, 2003, reporting the results of operations for Align's third quarter ended September 30, 2003.

Align Technology, Inc. Reports Record Revenues of \$34.0 Million for the Third

Quarter 2003

- Third Quarter Revenues Increase 96% Year Over Year
- Company Reports GAAP Net Loss of \$2.1 Million, or \$0.04 per share;

  Non-GAAP Net Profit Of \$1.2 Million and Non-GAAP EPS Of \$0.02 Per Share
- Company Increases Cash Position By \$4.3 Million

SANTA CLARA, Calif., Oct. 23 /PRNewswire-FirstCall/ -- Align Technology, Inc. (Nasdaq: ALGN), the inventor of Invisalign(R), a proprietary method of straightening teeth without wires and brackets, today reported financial results for the third quarter of 2003. Total revenues for the third quarter of 2003 were \$34.0 million, compared to \$29.2 million in the second quarter of 2003, an increase of 16.5 percent, and \$17.4 million in the third quarter of 2002, an increase of 95.9 percent.

"We are pleased to report our first profitable quarter on a non-GAAP basis," stated Thomas M. Prescott, Align Technology's President and CEO.

"While achievement of this important milestone signifies the enormous progress made over the past six quarters, we still have much to do towards our goal of building a truly great company. Align is focused on becoming the most important part of our customers' practices and helping them provide outstanding clinical results to happier patients. As we meet or exceed their high expectations, we expect our business to accelerate and our shareholders to benefit."

The net loss for the third quarter of 2003 as determined under generally accepted accounting principles ("GAAP") was \$2.1 million, or a net loss per share of \$0.04. This compares to a net loss for the second quarter of 2003 of \$7.8 million, or a net loss of \$0.13 per share, and a net loss for the third quarter of 2002 of \$17.8 million, or a net loss of \$0.38 per share.

The non-GAAP net profit for the third quarter of 2003, which excludes \$3.4 million of stock-based compensation, was \$1.2 million, or non-GAAP earnings per share of \$0.02. This compares to a non-GAAP net loss of \$3.4 million in the second quarter of 2003, which excludes \$4.4 million of stock-based compensation, or a non-GAAP net loss of \$0.06 per share. This also compares to a non-GAAP net loss of \$11.0 million in the third quarter of 2002, which excludes \$6.8 million of stock-based compensation and restructuring charges, or a non-GAAP net loss of \$0.24 per share. The reconciliation of the GAAP to non-GAAP measurements for net loss for the third quarter of 2003 is set forth below within Align Technology's financial statements.

As of September 30, 2003 Align had \$42.7 million in cash, cash equivalents

and marketable securities, compared to \$38.4 million as of June 30, 2003.

Align Technology did not incur additional borrowings or draw-downs against its credit facility during the third quarter of 2003.

Align Technology will host a webcast and conference call today,

October 23, 2003 at 10:00 a.m. EDT, 7:00 a.m. PDT, to review third quarter of 2003 results and discuss future operating trends and guidance on the outlook for the future. To access the webcast, click on "Conference Calls" on Align Technology's Investor Relations website at http://www.invisalign.com/US/html/corporate/investor\_frameset.html . To access the conference call, please dial 415-537-1980 approximately ten minutes prior to the start of the call. If you are unable to listen to the call, an archived webcast will be available beginning approximately one hour after the call's conclusion and will remain available through 5:30 p.m. EDT on October 22, 2004. Additionally, a telephonic replay of the call can be accessed by dialing 800-633-8284 with reservation number 21161382. The replay may be accessed from international locations by dialing 402-977-9140 using the same reservation number. The telephonic replay will be available through 5:30 p.m. EDT on November 6, 2003.

About Align Technology, Inc.

Align Technology designs, manufactures and markets Invisalign, a proprietary method for treating malocclusion, or the misalignment of teeth. Invisalign corrects malocclusion using a series of clear, nearly invisible, removable appliances that gently move teeth to a desired final position. Because it does not rely on the use of metal or ceramic brackets and wires, Invisalign significantly reduces the aesthetic and other limitations associated with braces. Invisalign is appropriate for treating adults and older teens. Align Technology was founded in March 1997 and received FDA clearance to market Invisalign in 1998.

To learn more about Invisalign or to find a certified Invisalign doctor in your area, please visit www.invisalign.com or call 1-800-INVISIBLE.

## Forward-Looking Statements

This news release contains forward-looking statements, including statements regarding Align's ability to increase brand recognition for Align's products and improve its reputation with orthodontists and dentists as a means to increase shareholder value. Forward-looking statements contained in this news release relating to expectations about future events or results are based upon information available to Align as of the date hereof. Readers are cautioned that these forward-looking statements are only predictions and are

subject to risks, uncertainties and assumptions that are difficult to predict. As a result, actual results may differ materially and adversely from those expressed in any forward-looking statement. Factors that might cause such a difference include, but are not limited to, risks relating to Align's history of losses and negative operating cash flows, Align's ability to increase its revenue significantly while controlling expenses, Align's ability to raise additional capital as required, Align's limited operating history, customer demand for Invisalign, acceptance of Invisalign by consumers and dental professionals, competition from manufacturers of traditional braces, Align's third party manufacturing processes and personnel, foreign operational, political and other risks relating to Align's international manufacturing operations, Align's ability to protect its intellectual property rights, potential intellectual property or product liability claims or litigation, and the potential volatility of the market price of Align's common stock. These and other risks are detailed from time to time in Align's periodic reports filed with the Securities and Exchange Commission, including, but not limited to, its Annual Report on Form 10-K/A for the fiscal year ended December 31, 2002, which was filed with the Securities and Exchange Commission on August 13, 2003, and its Quarterly Reports on Form 10-Q. Align undertakes no obligation to revise or update publicly any forward-looking statements for any reason.

Investor Relations Contact: Press Contact:

Barbara Domingo Shannon Henderson

Align Technology, Inc. Ethos Communications, Inc.

408-470-1204 678-417-1767

bdomingo@aligntech.com shannon@ethoscommunication.com

ALIGN TECHNOLOGY, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (A)

(unaudited)

	Three Months Ended		Nine Months Ended	
	Sept. 30,	Sept. 30,	Sept. 30,	Sept. 30,
(in thousands, except	2003	2002	2003	2002
per share data)		(as restated)	( 8	as restated)
Revenues	\$34,038	\$17,375	\$86,223	\$48,947
Cost of revenues	13,446	10,598	38,639	33,352

Gross profit	20,592	6,777	47,584	15,595		
Operating expenses:						
Sales and marketing	10,505	11,459	32,551	33,780		
General and administrative	8,722	9,899	25,630	29,727		
Research and development	3,113	3,208	9,810	9,829		
Total operating expenses	22,340	24,566	67,991	73,336		
Loss from operations	(1,748)	(17,789)	(20,407)	(57,741)		
Interest and other income						
(expense), net	(396)	(17)	(167)	318		
Net loss	\$(2,144)	\$(17,806)	\$(20,574)	\$(57,423)		
Net loss per share - basic						
and diluted	\$(0.04)	\$(0.38)	\$(0.36)	\$(1.23)		
Weighted-average shares						
used in computing basic						
and diluted net loss per						
share	57,948	46,934	57,543	46,556		

(A) Certain reclassifications of prior period amounts have been made to conform with current year presentation.

ALIGN TECHNOLOGY, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS (A)

(unaudited)

September 30, December 31, 2003 2002

(in thousands)

**ASSETS** 

Cash and cash equivalents	\$37,250	\$35,552
Restricted cash	3,420	3,261
Marketable securities, short-term	1,998	2,693
Accounts receivable, net	20,794	16,766
Inventories, net	1,578	1,533
Deferred costs	768	1,139
Other current assets	5,751	4,888
Total current assets	71,559	65,832
Property and equipment, net	22,331	25,078
Other long-term assets	1,960	1,946
Total assets	\$95,850	\$92,856
LIABILITIES AND STOCKHOLDERS'	EQUITY	

C	1:-6:1:+:	
Current	liabilities:	

\$1,755	\$1,974
18,319	11,112
13,301	9,403
2,040	2,183
35,415	24,672
2,083	3,333
265	504
37,763	28,509
58,087	64,347
\$95,850	\$92,856
	18,319 13,301 2,040 35,415 2,083 265 37,763

(A) Certain prior period amounts have been adjusted to conform with current year presentation.

ALIGN TECHNOLOGY, INC.

NON-GAAP CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (A) (B)

(unaudited)

## Use of Non-GAAP Financial Information

To supplement our condensed consolidated financial statements presented on a GAAP basis, Align uses a non-GAAP measure of net profit (loss), which is adjusted to exclude certain costs and expenses and any associated tax effects of such adjustments. We believe that our non-GAAP net profit (loss) gives an indication of our baseline performance before other charges that are considered by management to be outside of our core operating results. In addition, our non-GAAP net profit (loss) is among the primary indicators management uses as a basis for our planning and forecasting of future periods. The presentation of this additional information should not be considered in isolation or as a substitute for net loss prepared in accordance with generally accepted accounting principles in the United States of America.

	Three Mo	nths Ended	Nine Mo	nths Ended
	Sept. 30,	Sept. 30,	Sept. 30,	Sept. 30,
(in thousands, except	2003	2002	2003	2002
per share data)		(as adjusted	)	(as adjusted)
Revenues	\$34,038	\$17,375	\$86,223	\$48,947
Cost of revenues	12,830	9,237	36,619	30,139
Gross profit	21,208	8,138	49,604	18,808
Operating expenses:				
Sales and marketing	9,984	10,222	30,798	31,059
General and administrative	7,117	6,573	19,439	19,994
Research and development	2,470	2,356	7,264	7,272
Total operating expenses	19,571	19,151	57,501	58,325
Profit (loss) from operations	1,637	(11,013)	(7,897)	(39,517)
Interest and other income	·	, ,	, ,	, , ,
(expense), net	(206)	(17)	(167)	318
(expense), net	(396)	(17)	(167)	318

Net profit (loss)	\$1,241	\$(11,030)	\$(8,064)	\$(39,199)	
Net profit (loss) per share	9				
- basic	\$0.02	\$(0.24)	\$(0.14)	\$(0.84)	
Weighted-average shares use	ed				
in computing basic net pro	ofit				
(loss) per share	57,948	46,934	57,543	46,556	
Net profit (loss) per share	<u> </u>				
- diluted	\$0.02	\$(0.24)	\$(0.14)	\$(0.84)	
Weighted-average shares used					
in computing diluted net					
profit (loss) per share	62,912	46,934	57,543	46,556	

- (A) Certain reclassifications of prior period amounts have been made to conform with current year presentation.
- (B) The as adjusted non-GAAP financials reflect the adjustments as noted in this press release.

See following reconciliation of GAAP net loss to non-GAAP net loss.

ALIGN TECHNOLOGY, INC.

RECONCILIATION OF RESTATED GAAP NET LOSS TO ADJUSTED NON-GAAP NET PROFIT (LOSS)

(unaudited)

Three Months Ended Nine Months Ended Sept. 30, Sept. 30, Sept. 30, Sept. 30, (in thousands) 2003 2002 2003 2002 (as (as adjusted) adjusted)

Calculation of non-GAAP net loss excluding special items:

Net loss \$(2,144) \$(17,806) \$(20,574) \$(57,423)

Items:

Stock-based compensation expense

included in: (A)				
- cost of revenues	616	802	2,020	2,654
- sales and marketing	521	591	1,753	2,076
- general and administrative	1,605	2,854	5,684	9,260
- research and development	643	771	2,546	2,476
Restructuring costs included in				
general and administrative operati	ng			
expenses (B)		1,758	507	1,758
Non-GAAP net profit (loss) excludir	ıg			

(A) Stock-based compensation expense represents the amortization of deferred stock-based compensation recorded in connection with the granting of stock options to employees and non-employees. Stock-based

to several employees in connection with severance packages.

compensation expense also includes the accelerated vesting of options

\$1,241 \$(11,030) \$(8,064) \$(39,199)

(B) Restructuring costs represent restructuring charges for severance, facility closures, and losses on disposal and impairment of fixed assets incurred as part of our July 2002 plan to streamline worldwide operations during 2002, and the remainder of our indirect operational activities related to the transition of operations from the United Arab Emirates and Pakistan to Costa Rica during the first quarter of

SOURCE Align Technology, Inc.

2003.

special items

-0- 10/23/2003

/CONTACT: investors, Barbara Domingo of Align Technology, Inc., +1-408-470-1204, or bdomingo@aligntech.com; or media, Shannon Henderson of Ethos Communications, Inc., +1-678-417-1767, or shannon@ethoscommunication.com, for Align Technology, Inc./

/Web site: http://www.invisalign.com /
(ALGN)

CO: Align Technology, Inc.

ST: California

IN: MTC HOU HEA