UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 23, 2024

ALIGN TECHNOLOGY, INC.

(Exact name of registrant as specified in its charter)

000-32259

(State or other jurisdiction of incorporation)

Delaware

(Commission File Number)

94-3267295 (IRS Employer Identification No.)

410 North Scottsdale Road, Suite 1300, Tempe, Arizona 85288

(Address of principal executive offices) (Zip Code) (602) 742-2000

(Registrant's telephone number, including area code)

Not applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.0001 par value	ALGN	The NASDAQ Stock Market LLC
		(NASDAO Global Select Market)

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR \$230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR \$240.12b-2). Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition.

On October 23, 2024, Align Technology, Inc. issued a press release and will hold a conference call regarding its financial results for its third quarter ended September 30, 2024. The full text of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

This information is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.Description99.1Press Release of Align Technology, Inc. announcing its third quarter ended September 30, 2024 financial results104Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ALIGN TECHNOLOGY, INC.

By: /s/ John F. Morici

John F. Morici Chief Financial Officer and Executive Vice President, Global Finance

Date: October 23, 2024

align

Align Technology Madelyn Valente (909) 833-5839 mvalente@aligntech.com Zeno Group Sarah Johnson (828) 551-4201 sarah.johnson@zenogroup.com

ALIGN TECHNOLOGY ANNOUNCES THIRD QUARTER 2024 FINANCIAL RESULTS

Company expects to repurchase up to \$275.0 million of its common stock beginning in Q4'24

- Q3'24 total revenues of \$977.9 million, increased 1.8% year-over-year, and Q3'24 diluted net income per share was \$1.55, or \$2.35 on a non-GAAP diluted basis
- Q3'24 total revenues were unfavorably impacted by foreign exchange by approximately \$14.6 million year-over-year⁽¹⁾, and were not
 significantly impacted sequentially
- · Q3'24 operating income of \$162.3 million and operating margin of 16.6%, non-GAAP operating margin of 22.1%
- Q3'24 GAAP operating margin was unfavorably impacted by foreign exchange by approximately 0.8 points year-over-year⁽¹⁾, and was not significantly impacted sequentially
- Q3'24 Clear Aligner revenues of \$786.8 million decreased 5.4% sequentially, and decreased 1.0% year-over-year
- Q3'24 Clear Aligner volume of 617.2 thousand cases decreased 4.0% sequentially, and increased 2.5% year-over-year
- Q3'24 Clear Aligner volume for teens increased 6.7% year-over-year and 9.1% sequentially to 236.3 thousand cases
- Q3'24 Imaging Systems and CAD/CAM Services revenues of \$191.0 million, increased 15.6% year-over-year
- Cash and cash equivalents was \$1.0 billion as of Q3'24 compared to \$761.4 million as of Q2'24

TEMPE, Ariz., October 23, 2024 -- Align Technology, Inc. (Nasdaq: ALGN), a leading global medical device company that designs, manufactures, and sells the Invisalign® System of clear aligners, iTero[™] intraoral scanners, and exocad[™] CAD/CAM software for digital orthodontics and restorative dentistry, today reported financial results for the third quarter ("Q3'24"). Q3'24 total revenues were \$977.9 million, down 4.9% sequentially and up 1.8% year-over-year. Q3'24 total revenues were not significantly impacted by foreign exchange sequentially and unfavorably impacted by approximately \$14.6 million or 1.5% year-over-year.⁽¹⁾ Q3'24 Clear Aligner revenues were \$786.8 million, down 5.4% sequentially and down 1.0% year-over-year. Q3'24 Clear Aligner revenues were not significantly impacted by foreign exchange sequentially, and unfavorably impacted by approximately \$11.7 million or 1.5% year-over-year.⁽¹⁾ Q3'24 Clear Aligner volume was down 4.0% sequentially and up 2.5% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were \$191.0 million, down 2.9% sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were not significantly impacted by foreign exchange sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were not significantly impacted by foreign exchange sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were not significantly impacted by foreign exchange sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were not significantly impacted by foreign exchange sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were not significantly impacted by foreign exchange sequentially and up 15.6% year-over-year. Q3'24 Imaging Systems and CAD/CAM Services revenues were sequential impacted by foreign exchange sequential impacted by approximately \$2.9 million or 1.5% year-over-year.⁽¹⁾

⁽¹⁾ For more information, please see the tables captioned "Unaudited GAAP to Non-GAAP Reconciliation."

Q3'24 operating income was \$162.3 million resulting in an operating margin of 16.6%, up 2.3 points sequentially, and down 0.7 points yearover-year. Q3'24 operating margin was not significantly impacted by foreign exchange sequentially and was unfavorably impacted by approximately 0.8 points year-over-year.⁽¹⁾ On a non-GAAP basis, Q3'24 operating income was \$215.9 million resulting in an operating margin of 22.1%, down 0.2 points sequentially, and up 0.3 points year-over-year. Q3'24 net income was \$116.0 million, or \$1.55 per diluted share. On a non-GAAP basis, Q3'24 net income was \$175.6 million, or \$2.35 per diluted share.

Commenting on Align's Q3'24 results, Align Technology President and CEO Joe Hogan said, "Overall, Q3'24 results were mixed and reflect strong Systems and Services year-over-year revenue growth, as well as good Clear Aligner volume in the Asia Pacific, EMEA and Latin America regions, partially offset by declines in the U.S. As recently reported by many analysts and third-party research firms, the underlying dental market in the U.S. remains sluggish and our doctor customers cite similar trends. Q3'24 revenues of approximately \$978 million increased 1.8% year-over-year and Clear Aligner volume of 617 thousand were up 2.5% year-over-year. Despite strong growth from Systems and Services revenues, a record 87.4 thousand doctor submitters, a record 236 thousand teens starting treatment—driven by a record teen case starts in China, and a record 25K+ of DSP Invisalign® Touch-Up cases, total revenues for Q3 were slightly below our Q3 revenue outlook in part due to more pronounced seasonality for clear aligners than expected, as well as continued weak consumer sentiment and a soft dental market, especially in the U.S. Q3'24 non-GAAP operating margin of 22.1% was better than expected and increased year-over-year compared to 21.8% in Q3'23."

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Financial Summary - Third Quarter Fiscal 2024

	Q3'24	Q2'24	Q3'23	Q/Q Change	Y/Y Change
Clear Aligner Shipments*	617,220	642,725	602,335	(4.0)%	+2.5%
GAAP					
Net Revenues	\$977.9M	\$1,028.5M	\$960.2M	(4.9)%	+1.8%
Clear Aligner	\$786.8M	\$831.7M	\$794.9M	(5.4)%	(1.0)%
Imaging Systems and CAD/CAM Services	\$191.0M	\$196.8M	\$165.3M	(2.9)%	+15.6%
Net Income	\$116.0M	\$96.6M	\$121.4M	+20.1%	(4.5)%
Diluted EPS	\$1.55	\$1.28	\$1.58	+\$0.27	(\$0.03)
Non-GAAP					
Net Income	\$175.6M	\$181.0M	\$164.3M	(3.0)%	+6.9%
Diluted EPS	\$2.35	\$2.41	\$2.14	(\$0.06)	+\$0.21

Changes and percentages are based on actual values. Certain tables may not sum or recalculate due to rounding. *Clear Aligner shipments include Doctor Subscription Program Touch-Up cases.

As of September 30, 2024, we had over \$1,041.9 million in cash and cash equivalents, compared to over \$761.4 million as of June 30, 2024. As of September 30, 2024, we had \$300.0 million available under a revolving line of credit.

Align also announced today a global organizational restructuring plan that eliminates or transfers identified positions to other locations. There are impacted employees in every region and they will receive severance and other benefits based on applicable laws, severance plans, or contracts governing their position and country of employment. As part of the restructuring plan, Raj Pudipeddi's position as executive vice president and managing director of the Americas region and chief marketing officer has been eliminated and he will leave Align in the fourth quarter of 2024. As a result of the restructuring plan, we anticipate incurring restructuring charges in the fourth quarter related to severance of approximately \$30 million or 3% points impact on operating margin.

Commenting on Align's restructuring actions today, Align Technology CFO and EVP Global Finance, John Morici said, "We continually evaluate and evolve our business to provide doctors with the best tools and resources that they deserve, while managing our operations responsibly. Today's restructuring action was designed to adjust our operations to more closely align with the existing business environment. We expect the restructuring actions we announced today to be margin accretive in 2025, even as we scale our next generation direct 3D printing fabrication manufacturing."

Announcement Highlights

- On October 23, 2024, Align announced that Frank Quinn, formerly Align vice president and general manager of the United States, will rejoin the company as executive vice president and managing director of the Americas region, reporting to Joe Hogan, Align president and CEO.
- On August 22, 2024, Align announced the pilot of a new U.S. Invisalign treatment promotional program for Costco members on Costco.com. Costco members in the in the U.S. can purchase an Invisalign treatment e-

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card and Invisalign™ Essentials Bundle+ on Costco.com for \$99.99 to receive a \$400 discount off Invisalign treatment with participating U.S. Invisalign providers.

Q4'24 Stock Repurchase

- As of September 30, 2024, \$500.0 million remains available for repurchases of our common stock under our stock repurchase program approved in January 2023.
- Beginning in Q4'24 and continuing into the first quarter of 2025, we expect to repurchase up to \$275.0 million of our common stock through either, or a combination of, open market repurchases or an accelerated stock repurchase agreement.

Fiscal 2024 Business Outlook

Turning to our outlook, assuming no circumstances occur beyond our control, including foreign exchange, we provide the following business outlook:

- For Q4'24, we expect worldwide revenues to be in the range of \$995M to \$1,015M
- · For Q4'24, we expect Clear Aligner volume and ASP to be slightly up sequentially
- We also expect Systems and Services revenue to be up in Q4'24 sequentially consistent with typical Q4 seasonality
- We expect Q4'24 GAAP operating margin to be slightly lower than 14.0% primarily due to restructuring charges related to severance as we adjust headcount for the existing business environment. We estimate these restructuring charges to impact Q4'24 GAAP operating margin by approximately 3 points
- · We anticipate Q4'24 non-GAAP operating margin to be slightly up sequentially
- For fiscal 2024, we expect investments in capital expenditures to be above \$100M. Capital expenditures primarily relate to building construction and improvements as well as manufacturing capacity in support of continued expansion

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Align Webcast and Conference Call

We will host a conference call today, October 23, 2024, at 4:30 p.m. ET, 1:30 p.m. PT, to review our Q3'24 results, discuss future operating trends, and our business outlook. The conference call will also be webcast live via the Internet. To access the webcast, go to the "Events & Presentations" section under "Company Information" on Align's Investor Relations website at http://investor.aligntech.com. To access the conference call, participants may register for the call at https://edge.media-server.com/mmc/p/fyw8ag8t/. An archived audio webcast will be available 2 hours after the call's conclusion and will remain available for one month.

About Non-GAAP Financial Measures

To supplement our condensed consolidated financial statements, which are prepared and presented in accordance with generally accepted accounting principles ("GAAP") in the United States, we use the following non-GAAP financial measures: constant currency net revenues, constant currency gross profit, constant currency gross margin, constant currency income from operations, constant currency operating margin, non-GAAP gross profit, non-GAAP gross margin, non-GAAP total operating expenses, non-GAAP income from operations, non-GAAP operating margin, non-GAAP net income before provision for income taxes, non-GAAP provision for income taxes, non-GAAP effective tax rate, non-GAAP net income and non-GAAP diluted net income per share.

These non-GAAP financial measures exclude certain items that may not be indicative of our fundamental operating performance, including foreign currency exchange rate impacts, the effects of stock-based compensation, amortization of intangible assets related to certain acquisitions, restructuring and other charges, acquisition-related costs, associated tax impacts and discrete cash and non-cash charges or gains that are included in the most directly comparable GAAP financial measure.

Our management believes that the use of certain non-GAAP financial measures provides meaningful supplemental information regarding our recurring core operating performance. We believe that both management and investors benefit from referring to these non-GAAP financial measures in assessing our performance and when planning, forecasting, and analyzing future periods. We believe these non-GAAP financial measures are useful to investors both because (1) they allow for greater transparency with respect to key metrics used by management in its financial and operational decision-making and (2) they are used by our institutional investors and the analyst community to help them analyze the performance of our business.

There are material limitations to using non-GAAP financial measures as they are not prepared in accordance with GAAP and may be different from similarly titled non-GAAP financial measures used by other companies. Non-GAAP financial measures exclude certain items that may have a material impact upon our reported financial results, which can limit their usefulness for comparison purposes. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which charges are excluded from the non-GAAP financial measures. We compensate for these limitations by analyzing current and future results on both a GAAP and non-GAAP basis and by providing specific information regarding the GAAP amounts excluded from these non-GAAP financial measures in our public disclosures. The presentation of non-GAAP financial information is meant to be considered in addition to, not as a substitute for, superior to, or in isolation from, the directly comparable financial measures prepared in accordance with GAAP. We urge investors to review the reconciliation of our GAAP financial measures to the comparable non-GAAP financial measures included herein and not to rely on any single financial

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measure to evaluate our business. For more information on these non-GAAP financial measures and a reconciliation of GAAP to non-GAAP measures, please see the tables captioned "Unaudited GAAP to Non-GAAP Reconciliation."

About Align Technology, Inc.

Align Technology designs and manufactures the Invisalign® System, the most advanced clear aligner system in the world, iTero[™] intraoral scanners and services, and exocad[™] CAD/CAM software. These technology building blocks enable enhanced digital orthodontic and restorative workflows to improve patient outcomes and practice efficiencies for over 271 thousand doctor customers and are key to accessing Align's 600 million consumer market opportunity worldwide. Over the past 27 years, Align has helped doctors treat approximately 18.9 million patients with the Invisalign System and is driving the evolution in digital dentistry through the Align[™] Digital Platform, our integrated suite of unique, proprietary technologies and services delivered as a seamless, end-to-end solution for patients and consumers, orthodontists and GP dentists, and lab/partners. Visit www.aligntech.com for more information.

For additional information about the Invisalign System or to find an Invisalign doctor in your area, please visit www.invisalign.com. For additional information about the iTero digital scanning system, please visit www.itero.com. For additional information about exocad dental CAD/CAM offerings and a list of exocad reseller partners, please visit www.exocad.com.

Invisalign, iTero, exocad, Align, Align Digital Platform and iTero Lumina are trademarks of Align Technology, Inc.

Forward-Looking Statements

This news release, including the tables below, contains forward-looking statements, including statements of beliefs and expectations regarding our ability to successfully control our business and operations and pursue our strategic growth drivers, our expectations regarding our stock repurchase programs, our expectations for market opportunities, our expectations for the restructuring actions and their impact, our expectations for Q4'24 worldwide revenues, Clear Aligner volume, Clear Aligner ASP, Systems and Services revenues and GAAP and non-GAAP operating margin, and 2024 capital expenditures. Forward-looking statements contained in this press release relating to expectations about future events or results are based upon information available to Align as of the date hereof. Readers are cautioned that these forward-looking statements reflect our best judgments based on currently known facts and circumstances and are subject to risks, uncertainties, and assumptions that are difficult to predict. As a result, actual results may differ materially and adversely from those expressed in any forward-looking statement.

Factors that might cause such a difference include, but are not limited to:

- macroeconomic conditions, including inflation, fluctuations in currency exchange rates, higher interest rates, market volatility, weakness in general economic conditions and recessions and the impact of efforts by central banks and federal, state and local governments to combat inflation and recession;
- customer and consumer purchasing behavior and changes in consumer spending habits as a result of, among other things, prevailing macroeconomic conditions, levels of employment, salaries and wages, debt

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obligations, discretionary income, inflationary pressure, declining consumer confidence, and the military conflicts in the Middle East and Ukraine;

- variations in our geographic, channel and product mix, product adoption, and selling prices regionally and globally, including product mix shifts to lower priced products or to products with a higher percentage of deferred revenue;
- · competition from existing and new competitors;
- declines in, or the slowing of the growth of, sales of our clear aligners and intraoral scanners domestically and/or internationally and the impact either would have on the adoption of Invisalign products;
- the economic and geopolitical ramifications of the military conflicts in the Middle East and Ukraine, including supply chain and trade disruptions, tariffs, trade sanctions, customs inquiries or restrictions, boycotts, retaliatory sanctions, nationalism, and other consequences, any of which could adversely impact our operations and assets;
- the possibility that the development and release of new products or enhancements to existing products do not proceed in accordance with the anticipated timeline or may themselves contain bugs, errors, or defects in software or hardware requiring remediation and that the market for the sale of these new or enhanced products may not develop as expected;
- the timing and availability and cost of raw materials, components, products and other shipping and supply chain constraints and disruptions;
- unexpected or rapid changes in the growth or decline of our domestic and/or international markets;
- rapidly evolving and groundbreaking advances that fundamentally alter the dental industry or the way new and existing customers market and provide products and services to consumers;
- our ability to protect our intellectual property rights;
- · continued compliance with regulatory requirements;
- · the willingness and ability of our customers to maintain and/or increase product utilization in sufficient numbers;
- our ability to sustain or increase profitability or revenue growth in future periods (or minimize declines) while controlling expenses;
- · expansion of our business and products;
- the impact of excess or constrained capacity at our manufacturing and treat operations facilities and pressure on our internal systems and personnel;
- the compromise of our systems or networks, including any customer and/or patient data contained therein, for any reason;
- the timing of case submissions from our doctor customers within a quarter as well as an increased manufacturing costs per case; and
- the loss of key personnel, labor shortages, or work stoppages for us or our suppliers.

The foregoing and other risks are detailed from time to time in our periodic reports filed with the Securities and Exchange Commission ("SEC"), including, but not limited to, our Annual Report on Form 10-K for the year ended

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December 31, 2023, which was filed with the SEC on February 28, 2024 and our latest Quarterly Report on Form 10-Q for the quarter ended June 30, 2024, which was filed with the SEC on August 2, 2024. Align undertakes no obligation to revise or update publicly any forward-looking statements for any reason.

ALIGN TECHNOLOGY, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share data)

	Three Months Ended September 30,					iths Ended nber 30,		
		2024		2023	 2024		2023	
Net revenues	\$	977,872	\$	960,214	\$ 3,003,793	\$	2,905,534	
Cost of net revenues		296,098		297,138	901,575		868,195	
Gross profit		681,774		663,076	2,102,218		2,037,339	
Operating expenses:								
Selling, general and administrative		434,138		407,992	1,338,222		1,300,876	
Research and development		85,272		88,738	269,324		264,670	
Legal settlement loss		66		—	31,193		—	
Total operating expenses		519,476		496,730	 1,638,739		1,565,546	
Income from operations		162,298		166,346	 463,479		471,793	
Interest income and other income (expense), net:								
Interest income		4,003		5,522	11,696		12,280	
Other income (expense), net		(371)		(9,757)	 (6,993)		(15,749)	
Total interest income and other income (expense), net		3,632		(4,235)	 4,703		(3,469)	
Net income before provision for income taxes		165,930		162,111	 468,182	-	468,324	
Provision for income taxes		49,967		40,684	150,627		147,285	
Net income	\$	115,963	\$	121,427	\$ 317,555	\$	321,039	
Net income per share:								
Basic	\$	1.55	\$	1.59	\$ 4.23	\$	4.19	
Diluted	\$	1.55	\$	1.58	\$ 4.23	\$	4.18	
Shares used in computing net income per share:								
Basic		74,736		76,569	 75,031		76,670	
Diluted		74,757		76,826	75,149		76,849	

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ALIGN TECHNOLOGY, INC. UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands)

		September 30, 2024	۵	December 31, 2023
ASSETS				
Current assets:				
Cash and cash equivalents	\$	1,041,935	¢	937,438
Marketable securities, short-term	Ψ	1,041,955	Ψ	35,304
Accounts receivable, net		1,010,601		903,424
Inventories		254,119		296,902
Prepaid expenses and other current assets		290,732		273,550
Total current assets		2,597,387		2,446,618
		2,397,307		2,440,010
Marketable securities, long-term		—		8,022
Property, plant and equipment, net		1,290,427		1,290,863
Operating lease right-of-use assets, net		121,079		117,999
Goodwill		471,512		419,530
Intangible assets, net		115,905		82,118
Deferred tax assets		1,569,950		1,590,045
Other assets		199,714		128,682
Total assets	\$	6,365,974	\$	6,083,877
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	109,035	\$	113,125
Accrued liabilities		574,556		525,780
Deferred revenues		1,380,022		1,427,706
Total current liabilities		2,063,613		2,066,611
Income tax payable		111,558		116,744
Operating lease liabilities		96,435		96,968
Other long-term liabilities		150,014		173,065
Total liabilities		2,421,620		2,453,388
Total stockholders' equity		3,944,354		3,630,489
Total liphilition and stackholders' as with	¢	6,365,974	¢	6,083,877
Total liabilities and stockholders' equity	<u>\$</u>	0,303,974	\$	0,003,077



ALIGN TECHNOLOGY, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	Nine Months Ended September 30,				
		2024		2023	
CASH FLOWS FROM OPERATING ACTIVITIES					
Net cash provided by operating activities	\$	452,153	\$	738,878	
CASH FLOWS FROM INVESTING ACTIVITIES					
Net cash used in investing activities		(200,996)		(182,619)	
CASH FLOWS FROM FINANCING ACTIVITIES					
Net cash used in financing activities		(152,703)		(248,059)	
Effect of foreign exchange rate changes on cash, cash equivalents, and restricted cash		6,008		(11,205)	
Net increase in cash, cash equivalents, and restricted cash		104,462		296,995	
Cash, cash equivalents, and restricted cash at beginning of the period		938,519		942,355	
Cash, cash equivalents, and restricted cash at end of the period	\$	1,042,981	\$	1,239,350	

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ALIGN TECHNOLOGY, INC. INVISALIGN BUSINESS METRICS

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024
Number of Invisalign Trained Doctors Cases Were Shipped To	 82,730	 83,440	 85,195	 83,700	 83,510	 86,135	 87,380
Invisalign Trained Doctor Utilization Rates*:							
North America	9.5	9.8	9.6	9.1	9.5	9.9	9.7
North American Orthodontists	28.7	29.2	28.8	25.9	28.2	28.8	28.3
North American GP Dentists	4.9	5.2	4.9	5.0	4.9	5.3	5.0
International	6.2	6.6	6.1	6.5	6.3	6.7	6.2
Total Utilization Rates**	7.1	7.5	7.1	7.1	7.2	7.5	7.1
Clear Aligner Revenue Per Case Shipment***:	\$ 1,335	\$ 1,335	\$ 1,320	\$ 1,320	\$ 1,350	\$ 1,295	\$ 1,275

* # of cases shipped / # of doctors to whom cases were shipped ** LATAM utilization rate is not separately disclosed but included in the total utilization rates *** Clear Aligner revenues / Case shipments

ALIGN TECHNOLOGY, INC. STOCK-BASED COMPENSATION (in thousands)

	Q1 202		Q2 2023	Q3 2023	Q4 2023	Fiscal 2023	Q1 2024	Q2 2024	Q3 2024
Stock-based Compensation (SBC):									
SBC included in Gross Profit	\$1,	807	\$ 1,901	\$ 1,974	\$ 1,780	\$ 7,462	\$ 2,064	\$ 2,582	\$ 3,070
SBC included in Operating Expenses	35,	928	 35,959	37,628	37,049	146,564	36,724	44,446	45,969
Total SBC	\$ 37,	735	\$ 37,860	\$ 39,602	\$ 38,829	\$ 154,026	\$ 38,788	\$ 47,028	\$ 49,039

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ALIGN TECHNOLOGY, INC. UNAUDITED GAAP TO NON-GAAP RECONCILIATION⁺ CONSTANT CURRENCY NET REVENUES (in thousands, except percentages)

Sequential constant currency analysis:

		Three Mo	Ended		
	September 30, 2024		•		Impact % of Revenue
GAAP net revenues	\$	977,872	\$	1,028,490	
Constant currency impact ⁽¹⁾		(125)			0.0 %
Constant currency net revenues ⁽¹⁾	\$	977,747			
GAAP Clear Aligner net revenues	\$	786,844	\$	831,738	
Clear Aligner constant currency impact ⁽¹⁾	_	(124)			0.0 %
Clear Aligner constant currency net revenues ⁽¹⁾	\$	786,720			
GAAP Imaging Systems and CAD/CAM Services net revenues	\$	191,028	\$	196,752	
Imaging Systems and CAD/CAM Services constant currency impact ⁽¹⁾		(1)			0.0 %
Imaging Systems and CAD/CAM Services constant currency net revenues ⁽¹⁾	\$	191,027			

Year-over-year constant currency analysis:

	Three Mo Septer		
	 2024	2023	Impact % of Revenue
GAAP net revenues	\$ 977,872	\$ 960,214	
Constant currency impact ⁽¹⁾	14,649		1.5 %
Constant currency net revenues ⁽¹⁾	\$ 992,521		
GAAP Clear Aligner net revenues	\$ 786,844	\$ 794,939	
Clear Aligner constant currency impact ⁽¹⁾	 11,700		1.5 %
Clear Aligner constant currency net revenues ⁽¹⁾	\$ 798,544		
GAAP Imaging Systems and CAD/CAM Services net revenues	\$ 191,028	\$ 165,275	
Imaging Systems and CAD/CAM Services constant currency impact ⁽¹⁾	 2,949		1.5 %
Imaging Systems and CAD/CAM Services constant currency net revenues ⁽¹⁾	\$ 193,977		

Note:

⁽¹⁾We define constant currency net revenues as total net revenues excluding the effect of foreign exchange rate movements and use it to determine the percentage for the constant currency impact on net revenues on a sequential and year-over-year basis. Constant currency impact in dollars is calculated by translating the current period GAAP net revenues using the foreign currency exchange rates that were in effect during the previous comparable period and subtracting it by the current period GAAP net revenues. The percentage for the constant currency impact on net revenues is calculated by dividing the constant currency impact in dollars (numerator) by constant currency net revenues in dollars (denominator).

(*) Changes and percentages are based on actual values. Certain tables may not sum or recalculate due to rounding. Refer to "About Non-GAAP Financial Measures" section of press release.

ALIGN TECHNOLOGY, INC. UNAUDITED GAAP TO NON-GAAP RECONCILIATION CONTINUED⁺ CONSTANT CURRENCY GROSS PROFIT AND GROSS MARGIN (in thousands, except percentages)

Sequential constant currency analysis:

		Three Months Ended			
	Sep	otember 30, 2024		June 30, 2024	
GAAP gross profit	\$	681,774	\$	722,628	
Constant currency impact on net revenues		(125)			
Constant currency gross profit	\$	681,648			

	Three Months	Ended
	September 30, 2024	June 30, 2024
GAAP gross margin	69.7 %	70.3 %
Gross margin constant currency impact ⁽¹⁾	0.0	
Constant currency gross margin ⁽¹⁾	69.7 %	

Year-over-year constant currency analysis:

		Aonths Ended tember 30,
	2024	2023
GAAP gross profit	\$ 681,77	4 \$ 663,076
Constant currency impact on net revenues	14,64	9
Constant currency gross profit	\$ 696,42	2

	Three Months Ended September 30,		
	2024	2023	
GAAP gross margin	69.7 %	69.1 %	
Gross margin constant currency impact ⁽¹⁾	0.4		
Constant currency gross margin ⁽¹⁾	70.2 %		

Note:

⁽¹⁾We define constant currency gross margin as constant currency gross profit as a percentage of constant currency net revenues. Gross margin constant currency impact is the increase or decrease in constant currency gross margin compared to the GAAP gross margin.

(+) Changes and percentages are based on actual values. Certain tables may not sum or recalculate due to rounding. Refer to "About Non-GAAP Financial Measures" section of press release.

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ALIGN TECHNOLOGY, INC. UNAUDITED GAAP TO NON-GAAP RECONCILIATION CONTINUED* CONSTANT CURRENCY INCOME FROM OPERATIONS AND OPERATING MARGIN (in thousands, except percentages)

Sequential constant currency analysis:

		Three Months Ended		
	September 30, 2024		June 30, 2024	
GAAP income from operations	\$	162,298	\$	147,046
Income from operations constant currency impact ⁽¹⁾		(1,374)		
Constant currency income from operations ⁽¹⁾	\$	160,924		

	Three Months Ended		
	September 30, 2024	June 30, 2024	
GAAP operating margin	16.6 %	14.3 %	
Operating margin constant currency impact ⁽²⁾	(0.1)		
Constant currency operating margin ⁽²⁾	16.5 %		

Year-over-year constant currency analysis:

	Three Months Ended September 30,		
	2024	:	2023
GAAP income from operations	\$ 162,298	\$	166,346
Income from operations constant currency impact (1)	9,973		
Constant currency income from operations ⁽¹⁾	\$ 172,271		

		Three Months Ended September 30,		
	2024	2023		
GAAP operating margin	16.6 %	17.3 %		
Operating margin constant currency impact ⁽²⁾	0.8			
Constant currency operating margin ⁽²⁾	17.4 %			

Notes:

⁽²⁾We define constant currency operating margin as constant currency income from operations as a percentage of constant currency net revenues. Operating margin constant currency impact is the increase or decrease in constant currency operating margin compared to the GAAP operating margin. ⁽⁺⁾ Changes and percentages are based on actual values. Certain tables may not sum or recalculate due to rounding. Refer to "About Non-GAAP Financial Measures" section

of press release.

⁽¹⁾We define constant currency income from operations as GAAP income from operations excluding the effect of foreign exchange rate movements for GAAP net revenues and operating expenses on a sequential and year-over-year basis. Constant currency impact in dollars is calculated by translating the current period GAAP net revenues and operating expenses using the foreign currency exchange rates that were in effect during the previous comparable period and subtracting it by the current period GAAP net revenues and operating expenses.

ALIGN TECHNOLOGY, INC.

UNAUDITED GAAP TO NON-GAAP RECONCILIATION CONTINUED⁺ FINANCIAL MEASURES OTHER THAN CONSTANT CURRENCY (in thousands, except per share data)

	Three Mo Septe	onths E mber 3			Nine Mo Septe	onths E ember	
	 2024		2023		2024		2023
GAAP gross profit	\$ 681,774	\$	663,076	\$	2,102,218	\$	2,037,339
Stock-based compensation	3,070		1,974		7,716		5,682
Amortization of intangibles ⁽¹⁾	3,702		2,825		11,104		8,409
Restructuring charges ⁽²⁾					_		(8)
Non-GAAP gross profit	\$ 688,546	\$	667,875	\$	2,121,038	\$	2,051,422
GAAP gross margin	69.7 %	Ď	69.1 %	Ď	70.0 %	6	70.1 %
Non-GAAP gross margin	70.4 %	Ď	69.6 %	Ď	70.6 %	6	70.6 %
GAAP total operating expenses	\$ 519,476	\$	496,730	\$	1,638,739	\$	1,565,546
Stock-based compensation	(45,969)		(37,628)		(127,139)		(109,515)
Amortization of intangibles ⁽¹⁾	(880)		(885)		(2,618)		(2,631)
Restructuring and other charges ⁽²⁾	89		_		446		300
Legal settlement loss	(66)		_		(31,193)		_
Non-GAAP total operating expenses	\$ 472,650	\$	458,217	\$	1,478,235	\$	1,453,700
GAAP income from operations	\$ 162,298	\$	166,346	\$	463,479	\$	471,793
Stock-based compensation	49,039		39,602		134,855		115,197
Amortization of intangibles ⁽¹⁾	4,582		3,710		13,722		11,040
Restructuring and other charges (2)	(89)				(446)		(308)
Legal settlement loss	66		—		31,193		—
Non-GAAP income from operations	\$ 215,896	\$	209,658	\$	642,803	\$	597,722
GAAP operating margin	16.6 %	Ď	17.3 %	Ď	15.4 %	6	16.2 %
Non-GAAP operating margin	22.1 %	Ď	21.8 %	ò	21.4 %	6	20.6 %
GAAP net income before provision for income taxes	\$ 165,930	\$	162,111	\$	468,182	\$	468,324
Stock-based compensation	49,039		39,602		134,855		115,197
Amortization of intangibles ⁽¹⁾	4,582		3,710		13,722		11,040
Restructuring and other charges ⁽²⁾	(89)		—		(446)		(308)
Legal settlement loss	66		_		31,193		_
Non-GAAP net income before provision for income taxes	\$ 219,528	\$	205,423	\$	647,506	\$	594,253

ALIGN TECHNOLOGY, INC. UNAUDITED GAAP TO NON-GAAP RECONCILIATION CONTINUED FINANCIAL MEASURES OTHER THAN CONSTANT CURRENCY CONTINUED (in thousands, except per share data)

	Three Mo Septe	onths E mber 3			Nine Mo Septe	nths E mber 3	
	 2024		2023		2024		2023
GAAP provision for income taxes	\$ 49,967	\$	40,684	\$	150,627		147,285
Tax impact on non-GAAP adjustments	(6,061)		418		(21,156)		(28,417)
Non-GAAP provision for income taxes	\$ 43,906	\$	41,102	\$	129,471	\$	118,868
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GAAP effective tax rate	30.1 %	-	25.1 %		32.2 %	•	31.4 %
Non-GAAP effective tax rate	20.0 %	0	20.0 %)	20.0 %	0	20.0 %
GAAP net income	\$ 115,963	\$	121,427	\$	317,555	\$	321,039
Stock-based compensation	49,039		39,602		134,855		115,197
Amortization of intangibles ⁽¹⁾	4,582		3,710		13,722		11,040
Restructuring and other charges ⁽²⁾	(89)				(446)		(308)
Legal settlement loss	66		_		31,193		_
Tax impact on non-GAAP adjustments	6,061		(418)		21,156		28,417
Non-GAAP net income	\$ 175,622	\$	164,321	\$	518,035	\$	475,385
GAAP diluted net income per share	\$ 1.55	\$	1.58	\$	4.23	\$	4.18
Non-GAAP diluted net income per share	\$ 2.35	\$	2.14	\$	6.89	\$	6.19
		_		-		_	
Shares used in computing diluted net income per share	 74,757		76,826	=	75,149		76,849

Notes:

(1) Amortization of intangible assets related to certain acquisitions.
 (2) Restructuring and other charges recorded in gross profit and operating expenses primarily relate to severance costs or revisions to initial severance cost estimates.
 (4) Changes and percentages are based on actual values. Certain tables may not sum or recalculate due to rounding. Refer to "About Non-GAAP Financial Measures" section of press release.

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ALIGN TECHNOLOGY, INC. Q4 2024 OUTLOOK - GAAP TO NON-GAAP RECONCILIATION

GAAP operating margin	Slightly below 14.0%
Stock-based compensation	~5.0%
Amortization of intangibles ⁽¹⁾	~0.5%
Restructuring charges (2)	~3.0%
Non-GAAP operating margin	Slightly above 22.1%

⁽¹⁾ Amortization of intangible assets related to certain acquisitions.
 ⁽²⁾ Restructuring charges primarily related to severance.

Refer to "About Non-GAAP Financial Measures" section of press release.

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