

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

SCHEDULE 14A INFORMATION

**Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934
(Amendment No.)**

Filed by the Registrant

Filed by a party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under § 240.14a-12

ALIGN TECHNOLOGY, INC.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required
- Fee paid previously with preliminary materials
- Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11

Align Technology, Inc.

Important Notice Regarding the Internet Availability of Proxy Materials for the Annual Meeting of Stockholders to be held virtually on May 20, 2026 at 10:00 A.M. MST

This communication is not a form of voting and presents only an overview of the more complete proxy materials that are available to you on the Internet. We encourage you to access and review all of the important information contained in the proxy materials before voting.

The Proxy Statement and 2025 Annual Report on Form 10-K are available at <https://web.viewproxy.com/aligntech/2026>

If you want to receive a paper or e-mail copy of these documents, you must request one by following the instructions below on or before May 12, 2026 to facilitate timely delivery. There is no charge to you for requesting a copy.

Important information regarding the internet availability of the Company's proxy materials, instructions for accessing your proxy materials and voting online, and instructions for requesting paper or e-mail copies of your proxy materials are outlined in this Notice.

You must use the 11-digit Control Number located in the box to attend the Annual Meeting virtually, to vote via Internet, or to request proxy materials.



| CONTROL NUMBER |
|----------------------|
| <input type="text"/> |

STOCKHOLDERS ARE CORDIALLY INVITED TO ATTEND THE ANNUAL MEETING.

To the Stockholders of Align Technology, Inc.:

The 2026 Annual Meeting of Stockholders of Align Technology, Inc. will be held virtually on May 20, 2026 at 10:00 A.M. MST.

The 2026 Annual Meeting of Stockholders of Align Technology, Inc. will be held virtually on May 20, 2026 at 10:00 A.M. MST. As a Registered Holder, you may vote your shares at the Annual Meeting of Stockholders by first registering at <https://web.viewproxy.com/aligntech/2026> and then using your Control Number below.

Your registration must be received by 8:59 P.M. MST on May 19, 2026. On the day of the Annual Meeting of Stockholders, if you have properly registered, you can log in using the password you received via e-mail in your registration confirmation and follow instructions to vote your shares. Please have your Control Number with you during the meeting in order to vote. Further instructions on how to attend and vote at the Annual Meeting are contained in the Proxy Statement in the sections titled "Virtual Annual Meeting Information – How can I participate in the Annual Meeting?" and "Voting Information – How do I vote my shares during the Annual Meeting?".

Our Board of Directors recommends you vote "FOR" each nominee listed in Proposal 1 and "FOR" Proposals 2, 3 and 4.

1. Election of Directors:

- | | |
|----------------------------|---------------------|
| (1) Kevin T. Conroy | (6) Anne M. Myong |
| (2) Kevin J. Dallas | (7) Mojdeh Poul |
| (3) Joseph M. Hogan | (8) Andrea L. Saia |
| (4) Joseph Lacob | (9) Susan E. Siegel |
| (5) C. Raymond Larkin, Jr. | (10) Britt Vitalone |

2. Advisory Vote to Approve the Compensation of our Named Executive Officers

3. Ratification of Appointment of Independent Registered Public Accounting Firm

4. Ratification of Special Meeting Provision in our Bylaws

NOTE: To conduct any other business properly brought before the Annual Meeting or any adjournment, postponement, or rescheduling thereof.

The Securities and Exchange Commission rules permit us to make our proxy materials available to our stockholders via the Internet.

Material for this Annual Meeting and future meetings may be requested by one of the following methods:



Internet:

Go to <https://web.viewproxy.com/aligntech/2026> Have the 11-digit Control Number available when you access the website and follow the instructions.



Telephone:

Call 1-877-777-2857 Toll Free



E-Mail:

By e-mail at: requests@viewproxy.com

* If requesting material by e-mail, please send a blank e-mail with the company name and your 11-digit Control Number in the subject line. No other requests, instructions, or other inquiries should be included within this email request.

CONTROL NUMBER

VOTING METHODS

Via Internet prior to the Annual Meeting:

Go to www.AALvote.com/ALGN

Have your 11-digit Control Number available and follow the prompts.

- Your electronic vote prior to the Annual Meeting authorizes the named proxies to vote your shares in the same manner as if you marked, signed, dated, and returned a proxy card.

Via Internet during the Annual Meeting:

Go to www.AALvote.com/ALGN

Have your 11-digit Control Number available and follow the prompts.

Align Technology, Inc.



Your Vote Counts!

ALIGN TECHNOLOGY, INC.

2026 Annual Meeting

Vote by May 19, 2026

11:59 PM ET



Heston, Inc.
P.O. Box 9342
Farmingdale, NY 11735

1 OF 2
322,224
148,294

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You invested in ALIGN TECHNOLOGY, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. This is an important notice regarding the availability of proxy material for the shareholder meeting to be held on May 20, 2026.

Get informed before you vote

View the Annual Report and Proxy Statement online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 06, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

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Smartphone users

Point your camera here and vote without entering a control number



Vote in Person at the Meeting*

May 20, 2026
10:00 AM MST

Annual Meeting to be held virtually:
To attend, you must register as a Beneficial Holder at:
<https://web.viewproxy.com/aligntech/2026>
by 8:59 PM MST on May 19, 2026

*If you choose to vote these shares in person at the meeting, you must request a "legal proxy." To do so, please follow the instructions at www.ProxyVote.com or request a paper copy of the materials, which will contain the appropriate instructions. Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

ALIGN TECHNOLOGY, INC.
 2026 Annual Meeting
 Vote by May 19, 2026
 11:59 PM ET

| Voting Items | Board Recommendations |
|---|--------------------------|
| 1. Election of Directors Nominees: | |
| 1. Kevin T. Conroy | ✔ For |
| 2. Kevin J. Dallas | ✔ For |
| 3. Joseph M. Hogan | ✔ For |
| 4. Joseph Jacob | ✔ For |
| 5. C. Raymond Larkin, Jr. | ✔ For |
| 6. Anne M. Myong | ✔ For |
| 7. Mojdeh Poul | ✔ For |
| 8. Andrea L. Saia | ✔ For |
| 9. Susan E. Siegel | ✔ For |
| 10. Britt Vitalone | ✔ For |
| 2. Advisory Vote to Approve the Compensation of our Named Executive Officers | ✔ For |
| 3. Ratification of Appointment of Independent Registered Public Accounting Firm | ✔ For |
| 4. Ratification of Special Meeting Provision in our Bylaws | ✔ For |

NOTE: Such other business as may properly come before the meeting or any adjournment thereof. On the day of the Annual Meeting, you may only vote during the virtual meeting if you have previously e-mailed a copy of your legal proxy to virtualmeeting@viewproxy.com. To receive a paper copy of the Annual Report or Proxy Statement please make your request in writing prior to May 06, 2026. The Meeting times listed throughout this notice will be according to Mountain Standard Time. Please register for the Annual Meeting by 8:59 MST on May 19, 2026.

Under New York Stock Exchange rules, brokers may vote "routine" matters at their discretion if your voting instructions are not communicated to us at least 10 days before the meeting. We will nevertheless follow your instructions, even if the broker's discretionary vote has already been given, provided your instructions are received prior to the meeting date.

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