

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

SCHEDULE 14A INFORMATION

**Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934
(Amendment No.)**

Filed by the Registrant

Filed by a party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under § 240.14a-12

ALIGN TECHNOLOGY, INC.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required
- Fee paid previously with preliminary materials
- Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11

ALIGN TECHNOLOGY, INC.
**Important Notice Regarding the Availability of Proxy Materials for the
Annual Meeting of Stockholders to be Held Virtually on May 21, 2025**

You are receiving this communication because you hold shares in the company named above. This is not a ballot. You cannot use this notice to vote these shares. This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. We encourage you to access and review all of the important information contained in the proxy materials before voting.

The Proxy Statement and Annual Report to Stockholders are available at <https://web.viewproxy.com/aligntech/2025>.

If you want to receive a paper or e-mail copy of these documents, you must request one. There is no charge to you for a copy. Please make your request for a copy as instructed below on or before May 13, 2025 to facilitate timely delivery.

Important information regarding the Internet availability of the company's proxy materials, instructions for accessing your proxy materials and voting online and instructions for requesting paper or e-mail copies of your proxy materials are provided on the reverse side of this Notice.

STOCKHOLDERS ARE CORDIALLY INVITED TO VIRTUALLY ATTEND THE ANNUAL MEETING.

To the Stockholders of Align Technology, Inc.

The 2025 Annual Meeting of Stockholders of Align Technology, Inc. will be held virtually on May 21, 2025 at 10:00 A.M. MST. As a Registered Holder, you may vote your shares at the Annual Meeting of Stockholders by first registering at <https://web.viewproxy.com/aligntech/2025> and then using your Virtual Control Number below. Your registration must be received by 8:59 P.M. MST on May 21, 2025. On the day of the Annual Meeting of Stockholders, if you have properly registered, you can log in using the password you received via email in your registration confirmation and follow instructions to vote your shares. Please have your Virtual Control Number with you during the meeting in order to vote. Further instructions on how to attend and vote at the Annual Meeting are contained in the Proxy Statement in the sections titled "Virtual Annual Meeting Information – How can I participate in the Annual Meeting?" and "Voting Information – How do I vote my shares during the Annual Meeting?"

Voting Items

- | | | | |
|--------------------------|---------------------|--------------------|-----------------|
| 1. Election of Directors | | | |
| 01 Kevin T. Conroy | 02 Kevin J. Dallas | 03 Joseph M. Hogan | 04 Joseph Jacob |
| 05 C. Raymond Larkin, Jr | 06 George J. Morrow | 07 Anne M. Myong | 08 Mojdeh Poul |
| 09 Andrea L. Sala | 10 Susan E. Steigel | | |
2. Advisory Vote to Approve the Compensation of our Named Executive Officers
 3. Ratification of Appointment of Independent Registered Public Accounting Firm
 4. Replacement of Supermajority Provisions in our Charter with a Simple Majority Vote
 5. Approval of an Amendment to the Align Technology, Inc. 2005 Incentive Plan
 6. Advisory Vote to Allow Stockholders Owning 25% of our Stock to Call a Special Meeting
 7. Support for Shareholder Ability to Call for a Special Shareholder Meeting

The Board of Directors recommends you vote FOR each nominee listed in Proposal 1 and FOR Proposals 2, 3, 4, 5 and 6.

The Board of Directors recommends you vote AGAINST Stockholder Proposal 7.

The Securities and Exchange Commission rules permit us to make our proxy materials available to our stockholders via the Internet.

Material for this annual meeting and future meetings may be requested by one of the following methods:



To view your proxy materials online, go to <https://web.viewproxy.com/aligntech/2025>. Have your 11 digit Virtual Control Number (located below) available when you access the website and follow the instructions.



877-777-2857 TOLL FREE



requests@viewproxy.com

* If requesting material by e-mail, please send a blank e-mail with the company name and your 11 digit Virtual Control Number (located below) in the subject line. No other requests, instructions or other inquiries should be included with your e-mail requesting material.

You must use the 11 digit Virtual Control Number located in the box below.

VIRTUAL CONTROL NO.

ALIGN TECHNOLOGY, INC.
410 North Scottsdale Road, Suite 1300
Tempe, AZ 85288

PROXY MATERIALS AVAILABLE TO VIEW OR RECEIVE

The following proxy materials are available to you for review at:
<https://web.viewproxy.com/aligntech/2025>
Proxy Statement and 2024 Annual Report

ACCESSING YOUR PROXY MATERIALS ONLINE

Have this notice available when you request a paper copy of the proxy materials or to vote your proxy electronically. You must reference your Virtual Control Number to vote by Internet or request a paper copy of the proxy materials.

**You May Vote Your Proxy When You View The Materials On The Internet.
You Will Be Asked To Follow The Prompts To Vote Your Shares.**

Your electronic vote authorizes the named proxies to vote your shares in the same manner as if you marked, signed, dated and returned the proxy card.

REQUESTING A PAPER COPY OF THE PROXY MATERIALS

By telephone please call **1-877-777-2857**

or

By logging onto
<https://web.viewproxy.com/aligntech/2025>

or

By email at requests@viewproxy.com

Please include the company name and your Virtual Control Number in the e-mail subject line.

Your **Vote** Counts!

ALIGN TECHNOLOGY, INC.
2025 Annual Meeting
Vote by May 20, 2025
11:59 PM ET



Hebira, Inc.
P.O. Box 9142
Farmingdale, NY 11735

Ricky Campana
P.O. Box 123456
Suite 500
51 Mercedes Way
Edgewood, NY 11717

1 OF 2
322,224
148,294

30#



FLASHD-JOB#

You invested in **ALIGN TECHNOLOGY, INC.** and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. This is an important notice regarding the availability of proxy material for the shareholder meeting to be held on May 21, 2025.

Get informed before you vote

View the Annual Report and Proxy Statement online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 07, 2025. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxymail.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #



Smartphone users
Point your camera here and vote without entering a control number



Vote in Person at the Meeting*

May 21, 2025
10:00 AM MST

Annual Meeting will be held virtually:
To attend, you must register as a Beneficial Holder at:
<https://web.viewproxy.com/aligntech/2025>
by 8:59 PM MST on May 20, 2025

*If you choose to vote these shares in person at the meeting, you must request a "legal proxy." To do so, please follow the instructions at www.ProxyVote.com or request a paper copy of the materials, which will contain the appropriate instructions. Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

ALIGN TECHNOLOGY, INC.
2025 Annual Meeting
Vote by May 20, 2025
11:59 PM ET

Voting Items	Board Recommends
1. Election of Directors Nominees:	
01 Kevin T. Conroy	☑ For
02 Kevin J. Dallas	☑ For
03 Joseph M. Hogan	☑ For
04 Joseph Lacob	☑ For
05 C. Raymond Larkin, Jr	☑ For
06 George J. Morrow	☑ For
07 Anne M. Myong	☑ For
08 Mojdeh Poul	☑ For
09 Andrea L. Saia	☑ For
10 Susan E. Siegel	☑ For
2. Advisory Vote to Approve the Compensation of our Named Executive Officers	☑ For
3. Ratification of Appointment of Independent Registered Public Accounting Firm	☑ For
4. Replacement of Supermajority Provisions in our Charter with a Simple Majority Vote	☑ For
5. Approval of an Amendment to the Align Technology, Inc. 2005 Incentive Plan	☑ For
6. Advisory Vote to Allow Stockholders Owning 25% of our Stock to Call a Special Meeting	☑ For
7. STOCKHOLDER PROPOSAL for Shareholder Ability to Call for a Special Shareholder Meeting	☒ Against

NOTE: Such other business as may properly come before the meeting or any adjournment thereof. On the day of the Annual Meeting, you may only vote during the virtual meeting if you have previously e-mailed a copy of your legal proxy to virtualmeeting@viewproxy.com. To receive a paper copy of the Annual Report or Proxy Statement please make your request in writing prior to May 07, 2025. The Meeting times listed throughout this notice will be according to Mountain Standard Time. Please register for the Annual Meeting by 8:59 MST on May 20, 2025.

Under New York Stock Exchange rules, brokers may vote "routine" matters at their discretion if your voting instructions are not communicated to us at least 10 days before the meeting. We will nevertheless follow your instructions, even if the broker's discretionary vote has already been given, provided your instructions are received prior to the meeting date.