



## Align Technology Expands Global Operations With Plans for New Multi-Million Dollar Manufacturing Facility in Hyderabad, India

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- Reflects Align's commitment to expanding its world-class global manufacturing operations to support the Asia-Pacific region
- Builds on Align's existing presence in Hyderabad, including its Global Capability Center, the Align Innovation Center
- Expected to create more than 300 new jobs over the next several years
- Investment in Hyderabad manufacturing facility was contemplated and within Align's capital equipment guidance provided for 2026

HYDERABAD, India & TEMPE, Ariz.--(BUSINESS WIRE)--May 22, 2026-- Align Technology, Inc. (Nasdaq: ALGN), a leading global medical device company that designs, manufactures, and sells the Invisalign® System of clear aligners, iTero™ intraoral scanners and services, and exocad™ CAD/CAM software for digital orthodontics and restorative dentistry, today announced plans to open a new manufacturing facility in Hyderabad, India in 2027, create more than 300 direct jobs, and spend approximately \$200 million in both capital and operational expense over the next several years. This new facility reflects Align's strategy to get closer to customers and scale its operations to support high-growth markets like India, while strengthening its supply chain resilience and operational efficiency to drive shareholder value. It also demonstrates Align's continued investments in aligner fabrication manufacturing and treatment planning capabilities in each of its regions, to better serve doctor customers and their patients, and contribute to their local economy through investment and employment.

"India represents an important growth market for Align, and we are excited about the opportunity to expand our global manufacturing network with a new facility in Hyderabad," said Jitse Marrée, Align executive vice president, global operations. "This investment underscores our commitment to scaling our advanced manufacturing capabilities, supporting our doctor customers, and bringing the benefits of the Invisalign® System to more patients worldwide. Hyderabad's strong talent base, infrastructure, and innovation ecosystem make it an ideal location for our next phase of growth."

Align's Hyderabad manufacturing facility will complement Align's existing footprint in Hyderabad, which includes its Global Capability Center, the Align Innovation Center, further reinforcing the city's strategic importance within Align's global operations network. It would mark the company's first manufacturing presence in India and its fourth globally. The proposed facility is expected to commence operations in 2027 and be margin accretive in the first year.

"We are proud to expand Align's global manufacturing footprint with our first manufacturing facility in India and a new state-of-the-art site in Hyderabad," said JunHo Han, Align executive vice president and managing director, Asia Pacific. "This investment reflects our long-term commitment to the Asia-Pacific region and builds on our continued expansion across key markets, where we have been investing in local teams, capabilities, and digital treatment planning infrastructure to support growing adoption of the Invisalign® System. The Hyderabad facility represents an important milestone as we scale our operations in high-growth markets and further strengthen our ability to support Invisalign-trained doctors and their patients. With this investment, we expect to enhance service levels across the region through more localized, customized support."

### **About Align Technology, Inc.**

Align Technology designs and manufactures the Invisalign® System, the most advanced clear aligner system in the world, iTero™ intraoral scanners and services, and exocad™ CAD/CAM software. These technology building blocks enable enhanced digital orthodontic and restorative workflows to improve patient outcomes and practice efficiencies for approximately 299.5 thousand doctor customers and are key to accessing Align's 600 million consumer market opportunity worldwide. Over the past 29 years, Align has helped doctors treat approximately 22.8 million patients with the Invisalign System and is driving the evolution in digital dentistry through the Align™ Digital Platform, our integrated suite of unique, proprietary technologies and services delivered as a seamless, end-to-end solution for patients and consumers, orthodontists and GP dentists, and lab/partners. Visit [www.aligntech.com](http://www.aligntech.com) for more information.

For additional information about the Invisalign system or to find an Invisalign doctor in your area, please visit [www.invisalign.com](http://www.invisalign.com). For additional information about the iTero digital scanning system, please visit [www.itero.com](http://www.itero.com). For additional information about exocad dental CAD/CAM offerings and a list of exocad reseller partners, please visit [www.exocad.com](http://www.exocad.com).

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### **About the Invisalign System**

Invisalign clear aligners are a removable and transparent teeth-straightening solution produced using digital and 3D technologies. This type of solution differs from other orthodontic devices in that they are more comfortable and can be easily removed for eating or drinking. Used to treat minor to complex types of malocclusions, Invisalign clear aligners are replaced every one or two weeks, depending on a doctor's recommendation, gradually moving teeth towards the projected final position.

### **Forward-Looking Statement**

This news release contains forward-looking statements, including statements regarding the expected timing, scope, and benefits of Align Technology's planned manufacturing facility in Hyderabad, India, including anticipated job creation, production capacity, and operational impact. Forward-looking statements are based on current expectations and involve risks and uncertainties that could cause actual results to differ materially.

Factors that may cause such differences include, but are not limited to:

- changes in global or regional economic conditions;
- fluctuating customer demand;
- regulatory and approval processes;
- construction and operational timelines;
- supply chain disruptions;
- competitive dynamics;
- and other risks detailed in Align Technology's filings with the Securities and Exchange Commission.

Align undertakes no obligation to update forward-looking statements except as required by law.

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